



STRATEGIC PLAN

2026-2030

*Setting the Course for Criminal and
Juvenile Justice Information Systems*



CJJIS Council

The Criminal and Juvenile Justice Information Systems (CJJIS) Council was established and operates pursuant to Florida Statute 943.06. The Council is comprised of 15 members representing key stakeholders within Florida's criminal and juvenile justice information systems. Its primary purpose is to "facilitate the identification, standardization, sharing, and coordination of criminal and juvenile justice data and other public safety system data among federal, state, and local agencies" (FSS 943.08(1)).

Mission

The mission of the Criminal and Juvenile Justice Information Systems Council is to facilitate and support the effective governance and advancement of justice information systems and data among federal, state, and local agencies.

Vision

The CJJIS Council envisions a secure, standards-based, integrated statewide data infrastructure advanced through cooperative planning and collaboration, promoting public safety, enhancing operational efficiencies, and improving justice outcomes.

Strategic Planning Process

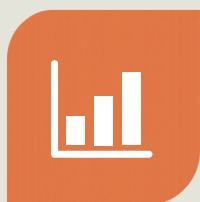
Recognizing the value of strategic planning in a rapidly evolving technology and information systems environment, in early 2026 the Council prioritized updating its strategic plan and partnered with Dr. Gwinnell Brant of Brant Strategic Consulting to facilitate the project. The process included an environmental assessment workshop, qualitative analysis, and informed plan updates.

Environmental Assessment

An environmental assessment was conducted with the CJJIS Council during an interactive workshop on April 14, 2026. The workshop included a status review of existing goals and objectives, an alignment assessment with governing Florida State Statutes, a SWOT (Strengths, Weaknesses, Opportunities, Threats) Analysis, and an evaluation of the Council's mission and vision statements for continued relevance.

Qualitative Analysis

Information gathered during the environmental assessment was analyzed to identify potential gaps, assess continued relevancy, and ensure alignment with statutory requirements. Key themes emerged, including the need for innovation; the importance of stakeholder engagement, communication, and collaboration; the value of interoperability standards; the pace of evolving technology; and the roles of advocacy, education, and knowledge sharing. As a result, four strategic priorities were identified: Data, Innovation, Stakeholder Support, and Stakeholder Engagement.



DATA



INNOVATION



**STAKEHOLDER
SUPPORT**



**STAKEHOLDER
ENGAGEMENT**

Plan Update

The Council's innovative thinking and subsequent analysis informed the plan updates, resulting in four goals—one aligned to each strategic priority—and 17 supporting strategies. Additionally, minor revisions to the mission and vision statements were recommended to best reflect the Council's current operations and vision.



GOAL 1: DATA



Promote a justice information system that remains current, effective, and aligned with evolving stakeholder needs through relevant standards, data sharing and interoperability, information security, and data integrity.

STRATEGY 1.1 - STANDARDS

Regularly review existing standards and processes, and facilitate the development and adoption of new standards to promote continued relevance and alignment with current laws and best practices.

STRATEGY 1.2 - INTEROPERABILITY

Facilitate the development and routine updating of data sharing and interoperability specifications for justice information systems, including data mapping to identify commonalities and core sources, supporting the use of structured data, and addressing the need for standardization of certain data points and document naming.

STRATEGY 1.3 - SECURITY

Promote the security of data contained within and transmitted across justice information systems.

STRATEGY 1.4 - DATA INTEGRITY

Explore opportunities to strengthen data integrity by improving accuracy through standardization and increased accountability.



GOAL 2: INNOVATION

Identify and evaluate emerging technologies and assess existing technologies and practices that support innovation and impact justice information systems.

STRATEGY 2.1 - ADVANCE INNOVATION

Champion and drive initiatives that advance innovation within the justice information system, such as the Uniform Arrest Affidavit, paperless scoresheet filing, and paperless filing of the charging document.

STRATEGY 2.2 - EMERGING TECHNOLOGY

Identify and evaluate emerging technologies with the potential to impact and/or advance justice information systems.

STRATEGY 2.3 - THREAT TRACKING

Identify and evaluate current and potential threats to justice information systems and promote awareness of risk and mitigation strategies.

STRATEGY 2.4 - EXISTING TECHNOLOGIES

Assess the use and effectiveness of existing technologies and practices within justice information systems.

STRATEGY 2.5 - INFORMATION SHARING

Promote the sharing of information and insights on technology trends and practices to support informed and collaborative decision-making.



GOAL 3:

STAKEHOLDER SUPPORT

Facilitate the advancement of justice information systems by identifying needs and supporting stakeholders through advocacy, innovative partnerships, and funding connections.

STRATEGY 3.1 - NEEDS IDENTIFICATION

Identify and assess stakeholder needs to inform the development of solutions that support the advancement of justice information systems.

STRATEGY 3.2 - ADVOCACY

Provide best practice guidance and advocate for stakeholders in addressing identified needs.

STRATEGY 3.3 - PARTNERSHIPS

Explore and develop innovative partnerships to address identified needs and resource gaps.

STRATEGY 3.4 - FUNDING

Identify and facilitate connections to funding opportunities to support stakeholders in addressing identified needs.



GOAL 4: STAKEHOLDER ENGAGEMENT

Encourage stakeholder engagement through enhanced outreach, improved communication and coordination, and expanded collaborative opportunities.

STRATEGY 4.1 - PARTICIPATION EXPANSION

Assess and expand stakeholder participation in Council processes and initiatives through targeted outreach and engagement efforts.

STRATEGY 4.2 - COMMUNICATION

Enhance stakeholder communication to promote awareness of initiatives, foster engagement, and improve information sharing.

STRATEGY 4.3 - COORDINATION

Improve coordination among stakeholders to support aligned efforts and shared initiatives.

STRATEGY 4.4 - COLLABORATION

Expand opportunities for stakeholder collaboration in support of joint planning and problem solving, including, as appropriate, the involvement of Office of Policy and Budget.