



FLORIDA DOMESTIC SECURITY STRATEGIC PLAN 2018–2020

Approved by the Domestic Security Oversight Council on April 10, 2018.

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FLORIDA DOMESTIC SECURITY STRATEGIC PLAN 2018–2020



VISION STATEMENT

A safe, secure, and resilient Florida.

MISSION STATEMENT

Partnering to strengthen Florida's capability to prepare, prevent, protect, mitigate, respond, and recover from domestic security incidents.

MISSIONS

- Goal 1. **PREPARE** for domestic security incidents.
- Goal 2. **PREVENT**, preempt, and deter acts of terrorism.
- Goal 3. **PROTECT** our residents, visitors and critical infrastructure against acts of terrorism.
- Goal 4. **MITIGATE** the impact of an incident to preserve life, property, and the environment.
- Goal 5. **RESPOND** Utilizing the Incident Command System framework; respond in an immediate, efficient and coordinated manner, focused on the survivors and their needs.
- Goal 6. **RECOVER** quickly and effectively following an incident.

OVERARCHING OBJECTIVES:

Planning

Public Education & Awareness

Operational Coordination

INTRODUCTION

Florida responded to the horrific events on September 11, 2001, by examining and critically assessing our vulnerabilities to a terror attack. Under the State's leadership, Florida produced the nation's first comprehensive counter-terrorism strategy in October 2001. Florida's *Domestic Security Strategic Plan* was developed in cooperation with state and local governments and key private sector partners to ensure a plan designed to integrate multi-agency needs, yet remain focused on one state and one mission.

To support the *Strategic Plan*, Florida built an inclusive structure designed to encourage and facilitate multi-jurisdictional and multi-disciplinary participation at all levels of government. Today, Florida is much more secure from, and prepared for incidents, than ever before. This is due in large part, to our comprehensive plan, consensus-built funding strategy, inclusive structure, and critical partnerships formed and enhanced over the past several years.

Today, the key elements of strategy, structure, and partnerships continue to serve Florida well. The *Strategic Plan* is dynamic and continues to be refined as experience is gained. These refinements extend to the goals, objectives and implementation steps, which will be reviewed on a three-year schedule to reflect current capabilities, status, measurement of performance and sustainment. The *Strategic Plan* is structured to focus activities on the primary requirements for a safer and more secure future for Florida. This structure aligns policy objectives under six goals:

- 1.) PREPARE
- 2.) PREVENT
- 3.) PROTECT
- 4.) MITIGATE
- 5.) RESPOND
- 6.) RECOVER

A strategy is a planned, deliberate and comprehensive effort designed to achieve a specific set of goals. The purpose of this plan is to articulate an overall vision of preparedness for Florida and to identify specific goals and objectives that will enable a realization of that vision.

Florida developed the *Domestic Security Strategic Plan* to provide a blueprint for comprehensive, enterprise-wide planning for domestic security efforts. In addition, the *Strategic Plan* provides guidance for the use of related federal, state, local, and private resources within the state before, during, and after events or incidents.

METHODOLOGY

Florida's governance structure has three primary and equally vital components: Regional Domestic Security Task Forces, the Domestic Security Coordinating Group, and the Domestic Security Oversight Council.

Regional Domestic Security Task Forces (RDSTF) — Each RDSTF consists of local representatives from disciplines involved in prevention and response, and : law enforcement; fire/rescue; emergency medical services; emergency management; hospitals; public health; schools; and, businesses. The RDSTFs will work together with the Chief of Domestic Security to prepare, prevent, and respond to terrorist incidents.

Domestic Security Coordinating Group (DSCG) — DSCG representatives and subject matter experts (SME) from the RDSTFs, designated urban areas and other key agency liaisons come together by function to address domestic security issues identified by the RDSTFs or the Domestic Security Oversight Council.

Domestic Security Oversight Council (DSOC) — Established to review and provide guidance to the state's domestic security prevention, preparedness and response activities, to review and provide guidance to the RDSTFs, and to make recommendations to the Governor and Legislature regarding expenditure and allocation of resources related to the state's counter terrorism and domestic security efforts. The DSOC formally approves and directs state adoption of the Domestic Security Strategic Plan.

The *2018–2020 Domestic Security Strategic Plan* was updated from the 2015–2017 version following extensive feedback from representatives of these essential groups. Subject matter experts (SMEs), involved with the RDSTFs and DSCG, reviewed the *2015–2017 Strategic Plan* and provided input. The SME feedback was consolidated and reviewed to create the updated plan.

SME feedback was reviewed, and changes to the *2018–2020 Strategic Plan* were made based on the reviewer majority. Following the compilation of this feedback and the collaborative assessment of proposed modifications, updates, and changes were integrated into the *2018–2020 Domestic Security Strategic Plan* and the final draft was submitted to the DSCG Executive Board and the Domestic Security Oversight Council for approval.



Strategic Plan

GOAL 1: PREPARE FOR DOMESTIC SECURITY INCIDENTS.

Objective 1.1: Planning — Develop and maintain strategic, operational, and tactical plans to meet defined goals.

Objective 1.2: Public Education and Awareness — Support the development of coordinated, timely, reliable, and actionable information to prepare and educate the whole community as it relates to domestic security.

Objective 1.3: Operational Coordination — Encourage the use of a unified and coordinated operational structure that integrates identified stakeholders based on the incident.

Objective 1.4: Enhancing Capabilities — Plan, train, equip, and exercise new and existing capabilities.

GOAL 2: PREVENT, PREEMPT AND DETER ACTS OF TERRORISM.

Objective 2.1: Information and Intelligence Sharing — Gather, analyze, and share terrorism information and intelligence with public and private partners incorporating the established fusion process. (Fusion Centers and DSCG P&A)

Objective 2.2: Interdiction of Threats — Ensure collaboration with public and private partners to share, investigate, and interdict actionable threats. (All RDSTFs)

Objective 2.3: Threats and Violent Extremism — Monitor, identify, analyze, and investigate known and potential threats. (All RDSTF's, DSCG P&A/Fusion)

Objective 2.4: Chemical, Biological, Radiological, Nuclear, and Explosive (CBRNE) Prevention — Continue support for the regional and State Bomb Squads and Explosive Detection Canine Teams to further enhance our Improvised Explosive Device (IED) prevention and response efforts.

GOAL 3: PROTECT OUR RESIDENTS, VISITORS AND CRITICAL INFRASTRUCTURE AGAINST ACTS OF TERRORISM.

Objective 3.1: Access Control and Identity Verification — Control unauthorized access to physical and/or virtual environments using a broad range of security measures.

Objective 3.2: Cyber Terrorism — Protect against the unauthorized access to, the use of, the release of, or the damage to electronic communications systems, data, and services.

Objective 3.3: Physical Protective Measures — Reduce risks by protecting borders and critical infrastructure.

GOAL 4: MITIGATE THE IMPACT OF AN INCIDENT TO PRESERVE LIFE, PROPERTY, AND THE ENVIRONMENT.

Objective 4.1: Community Resilience — Promote resiliency through education, participation, and informed decision making. (RDSTF/DOH/PRR)

Objective 4.2: Long-Term Vulnerability Reduction — Build and sustain resilient systems to reduce the likelihood, severity, and duration of adverse consequences from domestic security incidents (RDSTFs, CI, P&A, PRR).

Objective 4.3: Risk and Resilience Assessment — Promote the use of risk assessments to improve disaster resilience. (Local, regional, and state agencies; RDSTFs, SRT)

Objective 4.4: Threats and Hazards Identification — Identify the threats and hazards that exist in assigned areas of responsibility. (RDSTF)

❖ Implementation Steps:

GOAL 5: RESPOND UTILIZING THE INCIDENT COMMAND SYSTEM FRAMEWORK, IN AN IMMEDIATE, EFFICIENT AND COORDINATED MANNER, FOCUSED ON THE SURVIVORS AND THEIR NEEDS.

Objective 5.1: Critical Transportation — Support transportation services are available to include the evacuation of people and animals and the delivery of vital response personnel, equipment, and services into the affected areas.

Objective 5.2: Environmental Response/Health and Safety — Ensure the availability of guidance and resources to address all-hazards including hazardous materials, acts of terrorism, and natural disasters in support of the responder operations in the affected communities. (FDEM/Local EM/Fusion)

Objective 5.3: Infrastructure Systems — Suggest best practices to stabilize critical infrastructure functions and minimize health and safety threats.

Objective 5.4: Enhance Emergency Management and Response Capabilities Including Mass Search and Rescue Operations — Have the ability to_deploy search and rescue

capabilities with the goal of saving the greatest number of endangered lives in the shortest time possible. (SRT)

Objective 5.5: On-Scene Security and Protection — Ensure a safe and secure environment through law enforcement and related security and protection operations for people and resources located within affected areas and for response personnel. (RDSTF/SRT/PRR)

Objective 5.6: Operational Communications — Establish the capacity for timely communications in support of operations between affected communities and all response forces.

Objective 5.7: Public and Private Services and Resources — Maintain the ability to provide essential public and private services and resources to an affected population and surrounding communities (i.e., emergency power to critical facilities, fuel support for emergency responders, access to community staples and other emergency response services, etc.).

Objective 5.8: Healthcare System Response — Operate resilient healthcare systems to ensure that patients receive timely and appropriate care during emergencies.

Objective 5.9: Command and Control — Maintain capability to provide all decision makers with decision-relevant information regarding the nature and extent of an incident, any cascading effects and the status of any response

Objective 5.10: Fatality Management Services — Provide fatality management services, including body recovery and victim identification, temporary mortuary solutions, family reunification, and counseling services.

Objective 5.11: Chemical, Biological, Radiological, Nuclear, and Explosive materials (CBRNE) — Strengthen CBRNE Preparedness and Response Capabilities By acquiring the necessary equipment, training, and other resources needed by first responders to effectively detect, interdict, and respond to acts of terrorism or accidents involving CBRNE materials or agents, CBRNE preparedness and response capabilities. (SRT/PRR/RDSTF)

GOAL 6: RECOVER QUICKLY AND EFFECTIVELY FOLLOWING AN INCIDENT.

Objective 6.1: Economic Recovery — Ensure the capability to return the economy and critical commerce to viable operation levels by encouraging economic restoration throughout the affected communities. (RDSTF)