

# **Florida Domestic Security Strategic Plan 2015 – 2017**



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# Florida Domestic Security Strategic Plan

## VISION STATEMENT

Working together for a safe, secure and protected Florida.

## MISSION STATEMENT

Strengthen Florida's capability to prepare for, prevent, protect, mitigate, respond to and recover from all hazards with a strong commitment to interagency and multidisciplinary regional collaboration through a whole community approach.

## MISSIONS

Goal 1: **PREPARE** for all hazards, natural, technological or man-made, to include terrorism.

Goal 2: **PREVENT**, preempt and deter acts of terrorism.

Goal 3: **PROTECT** our citizens, residents, visitors and critical infrastructure against threats and hazards.

Goal 4: **MITIGATE** the impact of incidents and events to reduce the loss of life and to property and the environment.

Goal 5: **RESPOND** in an immediate, efficient and coordinated manner, focused on the survivors and their needs.

Goal 6: **RECOVER** quickly and effectively to restore our way of life following an incident or event.

## OVERARCHING OBJECTIVES

**PLANNING**

**PUBLIC INFORMATION & WARNING**

**OPERATIONAL COORDINATION**

## INTRODUCTION

Florida responded to the horrific events on September 11, 2001 by examining and critically assessing our own vulnerabilities to a terror attack. Under the State's leadership, Florida produced the Nation's first comprehensive counter-terrorism strategy in October 2001. Florida's *Domestic Security Strategic Plan* was developed in cooperation with state and local governments and key private sector partners to ensure a plan designed to integrate multi-agency needs, yet remain focused on one state and one mission.

To support the *Strategic Plan*, Florida built an inclusive structure designed to encourage and facilitate multi-jurisdictional and multi-disciplinary participation at all levels of government. Today, Florida is much more secure from, and prepared for incidents, whether man-made or natural, than ever before. This is due, in large part, to our comprehensive plan, consensus-built funding strategy, inclusive structure and critical partnerships formed and enhanced over the past several years.

Today, the key elements of strategy, structure and partnerships continue to serve Florida well. The *Strategic Plan* is dynamic and continues to be refined as experience is gained. These refinements extend to the goals, objectives and implementation steps, which will be reviewed on a three-year schedule to reflect current capabilities, status, measurement of performance and sustainment. The *Strategic Plan* is structured to focus activities on the primary requirements for a safer and more secure future for Florida. This structure aligns policy objectives under six goals:

1. Prepare for all hazards, natural, technological or man-made, to include terrorism.
2. Prevent, preempt and deter acts of terrorism.
3. Protect our citizens, residents, visitors and critical infrastructure against threats and hazards.
4. Mitigate the impact of incidents and events to reduce the loss of life and to property and the environment.
5. Respond in an immediate, efficient and coordinated manner, focused on the survivors and their needs.
6. Recover quickly and effectively to restore our way of life following an incident or event.

## DEVELOPMENT PRINCIPLES

A strategy is a planned, deliberate and comprehensive effort designed to achieve a specific set of goals. The purpose of this plan is to articulate an overall vision of preparedness for Florida, and to identify certain goals and objectives that will enable a realization of that vision.

Florida developed the *Domestic Security Strategic Plan* to provide a blueprint for comprehensive, enterprise-wide planning for domestic security efforts. In addition, the *Strategic Plan* provides guidance for the use of related federal, state, local, and private resources within the state before, during, and after events or incidents, whether natural or man-made, to include terrorism. The *Strategic Plan* serves as the basis for requesting funds to support activities identified in annual Investment Justifications.

The *Strategic Plan* is based upon the 31 core capabilities identified within the Department of Homeland Security National Preparedness System.

## **METHODOLOGY:**

Florida's governance structure has three primary and equally vital components; Regional Domestic Security Task Forces, State Working Group on Domestic Preparedness and Domestic Security Oversight Council.

*Regional Domestic Security Task Forces (RDSTF)* - Each RDSTF consists of local representatives from disciplines involved in prevention and response, including: law enforcement, fire/rescue, emergency medical services, emergency management, hospitals, public health, schools and businesses. The RDSTFs work together with the Chief of Domestic Security, to prepare for, prevent, and respond to, terrorist events.

*State Working Group on Domestic Preparedness (SWG)* - Representatives and subject matter experts from the RDSTFs, designated urban areas and other key agency liaisons come together by function to address domestic security issues identified by the RDSTFs or the Domestic Security Oversight Council.

*Domestic Security Oversight Council (DSOC)* - Established to review and provide guidance to the state's domestic security prevention, preparedness and response activities, to review and provide guidance to the RDSTFs, and to make recommendations to the Governor and Legislature regarding expenditure and allocation of resources related to the state's counter terrorism and domestic security efforts. The DSOC formally approves and directs state adoption of the State Homeland Security Strategy.

The *2015-2017 Domestic Security Strategic Plan* was updated from the 2012-2014 version following extensive feedback from representatives of these essential groups. Subject matter experts (SME) by discipline, involved with the RDSTFs, reviewed the *2012-2014 Strategic Plan* and provided input. The SME feedback was consolidated and reviewed again.

All of the SME suggestions were combined and distributed to members of the SWG Operations and Planning Committee, which provided additional input. All feedback was reviewed and changes to the *2015-2017 Strategic Plan* were made based on the reviewer majority.

Following the compilation of this feedback and the collaborative assessment of proposed modifications, updates and changes were integrated into the *2015-2017 Domestic Security Strategic Plan* and the final draft was submitted to the State Working Group on Domestic Preparedness and the Domestic Security Oversight Council for approval.

# FLORIDA DOMESTIC SECURITY STRATEGIC PLAN

**Goal 1: *PREPARE* for all hazards, natural, technological or man-made, to include terrorism.**

**Objective 1.1 – PLANNING:** Conduct a systematic process engaging the whole community, as appropriate, in the development of executable strategic, operational and/or community-based approaches to meet defined objectives.

**Objective 1.2 – PUBLIC INFORMATION AND WARNING:** Deliver coordinated, prompt, reliable and actionable information to the whole community through the use of clear, consistent, accessible and culturally and linguistically appropriate methods to effectively relay information regarding any threat or hazard and, as appropriate, the actions being taken and the assistance being made available.

**Objective 1.3 – OPERATIONAL COORDINATION:** Establish and maintain a unified and coordinated operational structure and process that appropriately integrates all critical stakeholders and supports the execution of core capabilities.

**Goal 2: *PREVENT*, preempt and deter acts of terrorism.**

**Objective 2.1 – FORENSICS AND ATTRIBUTION:** Conduct forensic analysis and attribute terrorist acts (including the means and methods of terrorism) to their source, to include forensic analysis as well as attribution for an attack and for the preparation for an attack in an effort to prevent initial or follow-on acts and/or swiftly develop counter-options.

**Objective 2.2 – INTELLIGENCE AND INFORMATION SHARING:** Provide timely, accurate and actionable information resulting from the planning, direction, collection, exploitation, processing, analysis, production, dissemination, evaluation and feedback of available information concerning threats to the United States, its people, property, or interests; the development, proliferation or use of WMDs; or any other matter bearing on U.S. national or homeland security by Federal, state, local and other stakeholders. Information sharing is the ability to exchange intelligence, information, data, or knowledge among Federal, state, local or private sector entities, as appropriate.

**Objective 2.3 – INTERDICTION AND DISRUPTION:** Delay, divert, intercept, halt, apprehend or secure threats and/or hazards.

**Objective 2.4 – SCREENING, SEARCH AND DETECTION:** Identify, discover, or locate threats and/or hazards through active and passive surveillance and search procedures. This may include the use of systematic examinations and assessments, sensor technologies, or physical investigation and intelligence.

**Goal 3: *PROTECT* our citizens, residents, visitors and critical infrastructure against threats and hazards.**

**Objective 3.1 – ACCESS CONTROL AND IDENTITY VERIFICATION:** Apply a broad range of physical, technological and cyber measures to control admittance to critical locations and systems, limiting access to authorized individuals to carry out legitimate activities.

**Objective 3.2 – CYBERSECURITY:** Protect against damage to, the unauthorized use of, and/or the exploitation of (and, if needed, the restoration of) electronic communications systems and services (and the information contained therein).

**Objective 3.3 – PHYSICAL PROTECTIVE MEASURES:** Reduce or mitigate risks, including actions targeted at threats, vulnerabilities and/or consequences, by controlling movement and protecting borders, critical infrastructure and the homeland.

**Objective 3.4 – RISK MANAGEMENT:** Identify, assess and prioritize risks to inform protection activities and investments.

**Objective 3.5 – SUPPLY CHAIN INTEGRITY AND SECURITY:** Identify, discover or locate threats and/or hazards through active and passive surveillance and search procedures. This may include the use of systematic examinations and assessments, sensor technologies, or physical investigation and intelligence.

**Goal 4: *MITIGATE* the impact of incidents and events to reduce the loss of life and to property and the environment.**

**Objective 4.1 – COMMUNITY RESILIENCE:** Lead the integrated effort to recognize, understand, and communicate, plan and address risks so that the community can develop a set of actions to accomplish mitigation and improve resilience.

**Objective 4.2 – LONG-TERM VULNERABILITY REDUCTION:** Build and sustain resilient systems, communities and critical infrastructure and key resource lifelines so as to reduce their vulnerability to natural, technological and human-caused incidents, by lessening the likelihood, severity and duration of the adverse consequences related to these incidents.

**Objective 4.3 – RISK AND DIASTER RESILIENCE ASSESMENT:** Assess risk and disaster resilience so that decision makers, responders and community members can take informed action to reduce their entity's risk and increase their resilience.

**Objective 4.4 – THREATS AND HAZARD IDENTIFICATION:** Identify the threats and hazards that occur in the geographic area, determine the frequency and magnitude, and incorporate the findings into the analysis and planning processes, so as to clearly understand the needs of a community or entity.

**Goal 5: *RESPOND* in an immediate, efficient, and coordinated manner, focused on the survivors and their needs.**

**Objective 5.1 – CRITICAL TRANSPORTATION:** Provide transportation (including infrastructure access and accessible transportation services) for response priority objectives, including the evacuation of people and animals, and the delivery of vital response personnel, equipment and services into the affected areas.

**Objective 5.2 – ENVIRONMENTAL RESPONSE/ HEALTH SAFETY:** Ensure the availability of guidance and resources to address all hazards including hazardous materials, acts of terrorism and natural disasters in support of the responder operations and the affected communities.

**Objective 5.3 – FATALITY MANAGEMENT SERVICES:** Provide fatality management services, including body recovery and victim identification, working with state and local authorities to provide temporary mortuary solutions, sharing information with mass care services for the purpose of reunifying family members and caregivers with missing persons/remains, and providing counseling to the bereaved.

**Objective 5.4 – INFRASTRUCTURE SYSTEMS:** Stabilize critical infrastructure functions, minimize health and safety threats, and efficiently restore and revitalize systems and services to support a viable, resilient community.

**Objective 5.5 – MASS CARE SERVICES:** Provide life-sustaining services to the affected population with a focus on hydration, feeding and sheltering to those who have the most need, as well as support for reunifying families.

**Objective 5.6 – MASS SEARCH AND RESCUE OPERATIONS:** Deliver traditional and atypical search and rescue capabilities, including personnel, services, animals and assets to survivors in need, with the goal of saving the greatest number of endangered lives in the shortest time possible.

**Objective 5.7 – ON-SCENE SECURITY AND PROTECTION:** Ensure a safe and secure environment through law enforcement and related security and protection operations for people and communities located within affected areas and also for all traditional and atypical response personnel engaged in lifesaving and life-sustaining operations.

**Objective 5.8 – OPERATIONAL COMMUNICATIONS:** Ensure the capacity for timely communications in support of security, situational awareness, and operations by any and all means available, among and between affected communities in the impact area, and all response forces.

**Objective 5.9 – PUBLIC AND PRIVATE SERVICES AND RESOURCES:** Provide essential public and private services and resources to the affected population and surrounding communities, to include emergency power to critical facilities, fuel support for emergency responders, and access to community staples (i.e., grocery stores, pharmacies, and banks) and other first response services.

**Objective 5.10 – PUBLIC HEALTH AND MEDICAL SERVICES:** Provide lifesaving medical treatment via emergency medical services and related operations, and avoid additional disease and injury, by providing targeted public health and medical support and products to all people in need within the affected area.

**Objective 5.11 – SITUATIONAL ASSESMENT:** Provide all decision makers with decision-relevant information regarding the nature and extent of the hazard, any cascading effects and the status of the response.

**Goal 6: *RECOVER* quickly and effectively to restore our way of life following an incident or event.**

**Objective 6.1 – ECONOMIC RECOVERY:** Return economic and business activities (including food and agriculture) to a healthy state, and develop new business and employment opportunities that result in a sustainable and economically viable community.

**Objective 6.2 – HEALTH AND SOCIAL SERVICES:** Restore and improve health and social services networks to promote the resilience, independence, health (including behavioral health) and well-being of the whole community.

**Objective 6.3 – HOUSING:** Implement housing solutions that effectively support the needs of the whole community and contribute to its sustainability and resilience.

**Objective 6.4 – NATURAL AND CULTURAL RESOURCES:** Protect natural and cultural resources and historic properties through appropriate planning, mitigation, response and recovery actions to preserve, conserve, rehabilitate and restore them consistent with post-disaster community priorities, best practices and in compliance with appropriate environmental and historical preservation laws and executive orders.